



## **SPECIAL MEETING MINUTES**

April 1, 2011  
8:30 a.m.

**Kings County Human Services – Cedar Room**  
Kings County Government Center  
1400 West Lacey Blvd.  
Hanford, CA 93230

### **COMMISSIONERS ROLL CALL .**

**Present:** Bill Black, Mary Anne Ford-Sherman, Joe Neves, Peggy Montgomery,  
Jackie Lowe, Keith Winkler, Tim Bowers.  
**Absent/Excused:** Joe Neves

### **REVIEW AND MODIFICATION TO AGENDA**

No modification to the agenda was made.

### **OPPORTUNITY FOR PUBLIC COMMENT**

None offered

### **DISCUSSION/ACTION ITEMS**

**2011-04-001 Update on State Budget Impact to Fund Balance/Allocation** - Commission Staff and Commission discussed the impact to our fund balance as a result of AB99 passage. The passage of this statute will result in a loss to our Commission fund balance totaling \$1,019,822 . Commission reviewed four financial projections presented by ED Watson based on approved budget bill.

### **ADJOURN TO CLOSED SESSION**

Government Code § 54956.9. Pending litigation; closed session; lawyer-client privilege; notice; memorandum

### **RECONVENE TO OPEN SESSION – Nothing to report**

*Commissioner Ford-Sherman stepped out from 9:55 to 11:10.*

### **DISCUSSION/ACTION ITEMS**

**Commission Survey Results** – Kelly Marschall, Consultant to the Commission, provided results of Commissioner survey.

### **2011-04-003 Establish Funding Amounts/Splits for FY 2011-2014 –**

Commissioners reviewed funding projections provided by staff and discussed what amount should be established as a reserve for cash flow purposes. Commissioners agreed that it would be useful to seek out an accountant/auditors opinion regarding the issue.

No consensus was reached regarding establishment of a funding strategy.

Other issues discussed included:

- First 5 Operational Costs cutting strategies/personell hiring freeze
- Quality of Position papers as provided by programs
- Feasibility of a fee for service model of service delivery
- Direct vs. Indirect Services

## **LUNCH SERVED**

Discussion continued regarding direct vs. indirect services to which Commissioners catagorized as follows:

### **Direct Services**

Services to children 0-5  
and their families

Family Resource Centers  
UCP Parent & Me Program  
UCP Special Needs Project

### **Indirect Services**

Services that are administered by a  
party other than the contracting  
entity

Linkages to Learning

### **Combo**

Products and services are delivered  
by direct or indirect party to children  
or persons working with children

CARES  
Raising a Reader

## **2011-04-004 Establish Funding Distribution**

Motion made to continue funding all programs for FY 2011/2012 and to work over the next 12 months to identify cuts utilizing a more thorough review of program information.

Motion Made by:	Commissioner Lowe
Yes:	Commissioners Winkler, Black
No:	Commissioners Montgomery, Ford-Sherman, Bowers
Motion:	Died

Motion made to cut funding for Raising a Reader and the Linkages to Learning Program.

Motion Made by:	Commissioner Ford-Sherman
Second:	Commissioner Black
Opposed:	Commissioners Lowe
Motion:	Passed

ED Watson requested the Commission allow Linkages to Learning program to fullfill its commitment made to partner school districts, continuing program through August 2011.

Motion Made by:	Commissioner Lowe
Second:	Commissioner Winkler
Motion:	Passed

Lenghtly and intense discussion followed regarding the fact that no system/framework was established to guide cuts that were made.

Commissioner began considering criteria that would guide additional cuts. Criteria established included:

- ✓ Targeted population

- ✓ Numbers serviced/impact
- ✓ Quality – performance
- ✓ Sustainability/viability
- ✓ Geographic area being served

Commissioners also identified the need to collect information from programs which would detail what impacts to program/services/expenditures would look like under a 10% and 20% funding decrease.

Process and timeline agreed on will consist of:

- 1) RFA/budget SOW update by July 2011
- 2) Additional information – by August 2011
- 3) Strategic Plan Focus/Review goals, set priorities – by December 31, 2011
- 4) Define budget, March 2012
- 5) Implementation FY 2012/2013

In an effort to establish consistency in funding decisions, Commissioner Ford-Sherman made a motion to refund the Raising a Reader Program and the Linkages to Learning program for FY 2011/2012 as to allow them the same considerations based on criteria identified as all other programs are being afforded. Additionally, Commissioner Ford-Sherman declared that all funding commitments would only be established through FY 2011/2012, and that a new funding strategy will be established for FY 2012/2013 and beyond.

Motion Made by:	Commissioner Ford-Sherman
Second:	Commissioner Winkler
Opposed:	Commissioners Black
Motion:	Passed

Motion to provide adopt process to redefine strategic plan and funding investments over the next 12 months:

Motion Made by:	Commissioner Black
Second:	Commissioner Bowers
Motion:	Passed

**FUTURE AGENDA ITEMS**

- Adoption of Revised Strategic Plan & Fiscal Plan
- Adoption of 2011-2012 Budget

**ADJOURNMENT** – Meeting was adjourned at 3:34 p.m. to next regularly scheduled meeting on May 3, 2011, 3:00 p.m. at the Kings County Board of Supervisors Chambers.